

# **Schools Forum Agenda, Minutes and Papers 1<sup>st</sup> July 2008**

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# 1 Agenda

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**SCHOOLS FORUM**  
**TUESDAY, 1<sup>st</sup> July 2008 at 4.00PM**  
**Training Room 2, Building 2, North London Business Park,**  
**Oakleigh Road South, London N11 1NP**

**AGENDA**

4:00pm Pre-meeting briefing about the timing of pupil counts by Geoff Boyd – consultant to the Schools Forum

4:30pm Main meeting begins

1. Apologies for absence
2. Minutes of previous meeting: 13<sup>th</sup> May 2008
3. Matters arising
4. Items for Agreement
  - 4.1. Schools Budget – Outturn 2007-8 and Final Dedicated Schools Grant (DSG) 2008/9
5. Items for Information
  - 5.1. Report from the Early Years Working Group
  - 5.2. School balances 2007/8
6. Any Other Business

Dates for future meetings:

|  |         |
|--|---------|
| Tue 23rd Sep 2008                      | 4.00 pm |
| Tue 9th Dec 2008                       | 4.00 pm |
| Building 2, North London Business Park |         |

## 2 Minutes of the Last Meeting

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**Tuesday 13<sup>th</sup> May 2008**  
***(4.00 pm, Conference Room 3, Building 2 at NLBP)***

|                        |                  |  |
|------------------------|------------------|--|
| <b><u>Attended</u></b> | Members:         | Sarah Vipond (Middlesex Uni, PVI Full Day Care)        |
|                        |                  | Jayne Franklin (Head, Childs Hill)                     |
|                        |                  | John Marincowitz (Head, QE Boys)                       |
|                        |                  | Mary Karaolis (Head, The Ravenscroft)                  |
|                        |                  | Alan Homes (NASUWT)                                    |
|                        |                  | Jodi Gurney (Head, Hampden Way)                        |
|                        |                  | Anthony Vourou (Governor, St John's N11)               |
|                        |                  | Johnathan Hewlings (Governor, East Barnet)             |
|                        |                  | Derrick Brown (Governor, Ashmole)                      |
|                        |                  | Elizabeth Pearson (Governor, Livingstone)              |
|                        |                  | Ken Huggins (Governor, The Compton)                    |
|                        |                  | Gilbert Knight (Governor, Oakleigh)                    |
|                        |                  | Alan Homes (NASUWT)                                    |
|                        | LEA Officers:    | Martin Baker (Acting Director of Children's Service)   |
|                        |                  | Mick Quigley (Principal Inspector, Children's Service) |
|                        |                  | Carol Beckman (School Funding Manager)                 |
|                        | Consultant:      | Geoff Boyd   |
|                        | Observer Status: | Hassan Shami (LSC Partnership Manager)                 |
|                        | Clerk:           | Sarosh Ali (School Resources & Support Officer)        |

|                           |            |                                       |
|---------------------------|------------|---------------------------------------|
| <b><u>Not Present</u></b> | Members:   | Tim Bowden (Head, Holy Trinity)       |
|                           |            | Kevin Hoare (Head, Finchley Catholic) |
|                           |            | Hazel Godfrey (Governor, Broadfields) |
|                           |            | Sue Brown (Head, Wessex Gardens)      |
|                           | Observers: | Cllr Fiona Bulmer                     |
|                           | Vacancies: | Community Secondary Head              |
|                           |            | Academy Observer                      |
|                           |            | Community Primary Head                |

### 1. Apologies for Absence

- 1.1 Apologies were received from Hazel Godfrey, Helen Schmitz, Cllr Fiona Bulmer, Tim Bowden, Anthea Aberly and Sue Brown.

### 2. Minutes of previous meeting (5<sup>th</sup> February 2008)

The minutes were agreed.

### 3. Matters Arising

JM welcomed new members of the Schools Forum, Mick Quigley (representing SIPS) and Sarah Vipond (representing Early Years Providers).

#### **4. Items for Agreement**

##### **4.1 DSG & ISB 2008-11**

- 4.1.1 MB explained that the paper shows changes from the figures agreed in February. There was a budget increase because of the increase in pupil numbers. MB pointed out an error in line 1.7.1 because of the Harnessing Technology Grant.

CB explained that although some budget lines have been adjusted the total amounts assigned to general areas of expenditure has not changed except the ISB which has increased. JM mentioned that in the February meeting the Schools Forum agreed if the pupil numbers changed the extra funding would be used to decrease the breach of the CEL. This has been done.

DB asked why the line 1.1.2 increased by £115k since February. CB explained that it was the LSU funding which was previously included in the ISB. If the Schools Forum agreed the proposed distribution of funding for LSUs (see 4.3) this money would return to the ISB.

CB told the Schools Forum that breaching the CEL had been unavailable this year but on current estimates the CEL will not breach next year.

##### **4.2 School Lunch Grant**

CB explained that the School Lunch Grant was introduced to recognise extra costs of providing children with healthier meals and presented proposals to allocate the grant to schools.

Heads felt that they would expect their caterer to provide a nutritional advice service and would not need to use the proposed Barnet service. It was reported that there is free internet software. Some Heads questioned whether a bidding process for equipment funding would be worthwhile. Secondary school representatives felt that all schools should receive the cash effect of their funding rather than passing it directly to Barnet if they use Team Barnet. MB asked if primary schools felt the same way. They agreed they did.

It was pointed out that this element of the money must be used to reduce costs of meals. MB undertook to revised the proposals based on the feedback from the forum.

##### **4.3 Learning Support Units**

- 4.3.1 At the last Schools Forum the discussion surrounding LSU funding was brought up. The research was done and Graham Durham took the information to the Heads meeting. DB reported back that the recommendation from the Heads meeting was to continue to fund the two schools in full this year and to halve it in 09/10 and remove in 10/11. All agreed with the proposal.
- 4.3.2

JM explained the Heads discussed the issues around LSU funding and realised the need to reallocate the money to help all schools. A working group of Heads will discuss proposals for use of this funding for 2009/10 and 2010/11.

#### **4.4 Membership of the Schools Forum**

- 4.4.1 There are currently vacancies for 4 positions and there is no observer from an Academy. MB said this issue will be taken to the Heads Advisory Group.
- 4.4.2 MK mentioned she is not able to attend the next two Schools Forum meetings and she will be retiring next year, so as a result would like to resign. MB asked her not to resign until replacement is found.
- 4.4.3 CB reminded the forum of the primary school vacancies. JF explained that Heads may be reluctant in case it requires in depth knowledge of schools funding.
- 4.4.4 MB will bring the issue up at the next Heads Advisory Group on 22<sup>nd</sup> May and hope to report back to the Schools Forum in July.

### **5 Items for Information**

#### **5.1 Report from the Early Years Working Group**

- 5.1.1 SV gave feedback to the Schools Forum after the first Early Years Working Group. The meeting was an introduction to the purpose and aim of the group. She explained the meeting was to look at the items which will be discussed at future meetings. CB added that it was a constructive meeting with the different providers.

### **6. Any Other Business**

- 6.1 JM told the Schools Forum of a letter from John Burgess (Unison) requesting membership on the Forum. AH suggested it was worth considering as there is presently no non teaching union representative. MB questioned the regulations for the membership. CB explained there can be a maximum percentage school to non school members.
- 6.2 MB brought up emerging issue of LSC funds to LA. MB will bring item to Schools Forum in September as an item for information.

### 3 Schools Budget – Outturn 2007-8 and Final Dedicated Schools Grant (DSG) 2008-9

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#### 1 Introduction

The purpose of this report is to:

- Inform the Schools Forum about the outturn for 2007-8 and the variances from the planned budget
- Inform the Schools Forum about the final DSG for 2008-9
- seek agreement to the use of the underspend from 2007-8
- seek agreement to recommendations for dealing with the reduction in DSG grant income for 2008-9

#### 2. Outturn 2007-8

The Council's accounts for 2007-8, including the Schools Budget were finalised in June 2008. The total underspend on the centrally retained schools budget amounted to £246k this is 1.18% of the centrally retained budget.

For the purposes of carrying forward DSG the Individual Schools Budget (ISB) is treated as spent when it is passed to schools (i.e. it does not include schools balances which are reported elsewhere on this agenda).

In January 2008 the Schools Forum approved recommendations for dealing with the projected underspend of £1.247m. The underspend of £246k is calculated after taking these decisions into account. The main variances are as follows:

##### **Main variances (-under/over spend)**

|   |           |
|---|-----------|
| Free entitlement to Education for under 5's   | -£86,930  |
| Recoupment  | -£397,734 |
| SEN Placement/therapies/fees for children in independent schools/educ out of school | £132,654  |
| Schools Insurance   | £161,684  |
| Support for Children's Service  | -£78,933  |

The DSG surplus can be carried forward into the following year, carried forward directly to a year or two after that or a combination of the two.

#### 3. Final DSG for 2008-9

The DCSF published the final allocation of DSG for 2008-9 on the 19<sup>th</sup> June. Until that date Barnet had been using our estimate of pupil numbers (42,881). The final pupil number is 42,787- a reduction of 94.

The majority of this reduction is in the Early Years Census block where Barnet had used a pupil estimate of 1130 and the DCSF have finalised the figure at 1049 (a reduction of 81). The reduction is due to the way the DCSF calculates the full time equivalent 4year olds.

The indicative DSG used to calculate the Schools Budget for 2008-9 was £195,500,290 (£4,559 multiplied by 42,881 pupils). The final DSG is £195,074,000- a reduction of £426,290.

The Schools Forum is required to consider how it will meet the difference between the final DSG and the DSG allocation used to set the Schools Budget. DCSF guidance (Setting School Budgets for 2008-09 to 2010-11; Guidance Note for Local Authorities and Schools Forums) says:

'It is possible that the changes in pupil numbers between estimated and finalised DSG are significant enough to warrant a redetermination of the Schools Budget. If that is the case, all schools would need to be notified. The Department would expect this course of action to be taken only in exceptional circumstances.'

Further guidance also says:

'...there is almost bound to be some difference between the final DSG and the DSG allocation the authority has used to set its Schools Budget. If authorities find that actual pupil numbers for individual schools are significantly different from their estimates, the authority will be able to use the error correction procedure in the School Finance Regulations to correct the school's budget. If there are other small differences, which do not affect individual schools, the authority should leave the Schools Budget as determined in February/March and carry over any surplus or deficit to the following year.'

It is not considered that the reduction in DSG is significant enough to warrant a redetermination of the Schools Budget for 2008-9. However, it is recommended that the surplus from 2007-8 (£246k) is applied to the 2008-09 budget to reduce the funding gap to £180k.

The Acting Director of Children's Service has reviewed the centrally retained budgets and considers that there is no budget that could be reduced without having a detrimental effect on the services to children. It is therefore proposed that the budget deficit of £180k should be carried over to the following year (2009-10) and that this will be the first call on the on the DSG for 2009-10. These changes would be incorporated in the final Section 52 budget statement for 2008-9 which the local authority is required to submit following the finalised DSG figure. However, during the course of the year the centrally retained budget will be monitored closely and should an underspend be projected and realised this will be used to offset the £180k deficit carried forward into 2009-10.

The lower than expected pupil numbers will have a knock on effect on the estimated Schools Budget for 2009-10 and 2010-11. The indicative budgets for these years were agreed by the Schools Forum on 13<sup>th</sup> May 2008. The Schools Forum will need to review the budgets for 2009-11 in light of the reduction in pupil numbers and proposals will be brought forward to a future Schools Forum meeting.



**Recommendations:**

1. The Schools Forum approves the carry forward of the DSG surplus from 2007-8 (£246k) into 2008-9 and that it is applied to the Schools Budget to offset the reduction between the indicative DSG and final DSG.
2. Subject to approval of (1) above that the Schools Forum approves the carry forward of the Schools Budget deficit (£180k) from 2008-9 into 2009-10 and that this is the first call on the DSG for 2009-10. The deficit will be reduced should there be an underspend in the centrally retained budget in 2008-9.

## 4 Early Years Working Group

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The second meeting of the Early Years Working Group focused on the findings of the 20 authorities which are acting as pathfinders for the changes to early years funding. Whilst they have now reported twice the group did not find a great deal of practical help but hope that when the DCSF reports in July clearer guidance will be provided.

Diane Lewis presented a number of alternatives that settings might adopt to provide the increased entitlement from 12.5 to 15 hours per week and more flexibility for parents. All representatives were very interested in the practicalities of this.

It was agreed that a questionnaire would be sent out to all members asking them how they and their colleagues might approach the problem.

On the subject of a consistent funding formula for all settings it was recognised that a model could only be developed and tested effectively if the group has a clear idea of the costs of providing the free entitlement in different types of setting. The Cost Analysis survey which was carried out at the end of 2007 had a low response rate and data was not sufficiently robust to draw conclusions.

It was agreed that a new survey would be launched asking for the specific information the authority would need to estimate the cost of providing the free entitlement. The group felt that settings would be happy to provide the information as it was so important to develop a funding formula which is fair to all. The LA promised to make the survey as accessible as possible, making best use of data already held.

## 5 School Balances at 31 March 2008

### 1, Introduction

Revenue balances have increased by £1,113,121

Capital balances have increased by £73,282

Total balances have increased by £1,186,403 to **£12,170,474**

The variation by sector is illustrated below.

| Sector    | Revenue        |                |                       | Capital        |                |                      | Total at 31.03.08 |
|-----------|----------------|----------------|-----------------------|----------------|----------------|----------------------|-------------------|
|           | As at 31.03.08 | As at 31.03.07 | Increase / (decrease) | As at 31.03.08 | As at 31.03.07 | Increase/ (decrease) |                   |
| Nursery   | 187,996        | 155,681        | 32,315                | 149,591        | 104,700        | 44,891               | <b>337,587</b>    |
| Primary   | 4,995,925      | 4,699,161      | 296,764               | 2,403,999      | 1,902,116      | 501,883              | <b>7,399,924</b>  |
| Secondary | 3,047,068      | 2,205,643      | 841,425               | 1,032,705      | 1,515,674      | -482,969             | <b>4,079,773</b>  |
| Special   | 254,572        | 311,954        | -57,382               | 98,618         | 89,140         | 9,478                | <b>353,190</b>    |
| Total     | 8,485,561      | 7,372,440      | 1,113,121             | 3,684,913      | 3,611,631      | 73,282               | <b>12,170,474</b> |

The overall position hides individual school variations, details attached as an Appendix - the Final Individual School Outturn Balances 2007/08.

### 2. Revenue Balances

A number of measures have been taken in recent years to assist schools in their management of resources and reduce school balances. At the end of 2006/07 revenue balances had fallen by £2m.

Part of the increase in revenue balances is accounted for by the following schools which had revenue deficits last year but have recovered as follows –

|                 | 31 3 07    | 31 3 08  |
|-----------------|------------|----------|
| Goldbeaters     | - £50,206  | £7,493   |
| Holly Park      | - £30,718  | £2,704   |
| Bishop Douglass | - £70,930  | £32,484  |
| Friern Barnet   | - £167,247 | £5,662   |
| Hendon          | - £70,960  | £145,905 |

These 5 schools between them contributed to the increase in balances by £584,309 out of the increase of £1.1m

### 3. Capital Balances

Capital balances have increased in recent years as shown below.

| Sector    | As at 31 3 08 | As at 31 3 07 | As at 31 3 06 | As at 31 3 05 |
|-----------|---------------|---------------|---------------|---------------|
| Nursery   | 149,591       | 104,700       | 135,564       | 109,168       |
| Primary   | 2,403,999     | 1,902,116     | 1,116,943     | 1,036,364     |
| Secondary | 1,032,705     | 1,515,674     | 819,896       | 495,368       |
| Special   | 98,618        | 89,140        | 34,367        | -39,827       |
| Total     | 3,684,913     | 3,611,631     | 2,106,770     | 1,601,073     |

The following 10 schools have significant capital balances which account for 50% of the total capital balances.

|                  |          |  |
|------------------|----------|--|
| Brunswick Park   | £195,030 | (PSCIP rebuild contribution + community project) |
| Colindale        | £323,561 | (contribution to Primary Cap Prog project)       |
| Hyde             | £191,342 | (PSCIP contribution + Children's Centre)         |
| Parkfield        | £119,309 | (PSCIP contribution + library in new build)      |
| Underhill Infant | £ 92158  | (contribution re Children's Centre)              |
| Copthall         | £238,968 |  |
| East Barnet      | £ 94,936 | (contribution to school rebuild)                 |
| Mill Hill High   | £121,738 |  |
| QEGirls          | £370,428 | (new 6 <sup>th</sup> form block)                 |
| St Mary's High   | £100,000 |  |

#### 4. Conclusion

Some progress has been made to change the culture so that Heads and governors understand that persistent high revenue balances are seen as possible evidence of poor financial management in that they are not being used to help the pupils for which the funds were allocated and are not in a school's best interest, but this needs to be reinforced to reduce balances.

The Forum is asked to note the following action -

1. To raise the importance of the management of resources a report on school revenue & capital balances and action required is being made to Governors in the next Director's report. Also School Finance Support Officers and LNIs will be briefed about school revenue and capital balances and reminded of LA's role of challenge re effective use of resources.
2. All schools which have revenue balances in excess of 8% (Nursery, Primary & Special) or 5% (Secondary) of their 2007/08 Budget Shares will be asked to justify their balance and potentially face claw-back in accordance with the Scheme for Financing Schools (paragraph 4.1) and in accordance with the procedure agreed with the Schools Forum. This will involve 25 schools.
3. All schools with revenue balances over 5% to complete a Planned Use of Revenue Balances form in accordance with the Scheme, and that the covering letter explains the importance of accurate plans and implementation, except schools required to justify balances in conjunction with potential claw-back under 2 above.
4. Further consideration is being given to the support to schools to assist them in managing their capital resources and project management.

## Final Individual School Outturn Balances 2007-08

| School                            | Revenue           |   |                   |                         |                          | Capital           |                   |                          | Total Balance     |                   |                          |
|-----------------------------------|-------------------|---|-------------------|-------------------------|--------------------------|-------------------|-------------------|--------------------------|-------------------|-------------------|--------------------------|
|                                   | As at<br>31.03.08 | Balance as %<br>Original<br>Budget Share<br>08/09 | As at<br>31.03.07 | % of<br>Budget<br>Share | Increase /<br>(decrease) | As at<br>31.03.08 | As at<br>31.03.07 | Increase /<br>(decrease) | As at<br>31.03.08 | As at<br>31.03.07 | Increase /<br>(decrease) |
| Brookhill                         | 37,693            | 9%  | 33,792            | 8%                      | 3,901                    | 44,139            | 24,030            | 20,109                   | 81,832            | 57,822            | 24,010                   |
| Hampden Way                       | 52,497            | 17%   | 32,735            | 10%                     | 19,762                   | 38,069            | 18,359            | 19,710                   | 90,566            | 51,094            | 39,472                   |
| Moss Hall                         | 35,240            | 8%  | 32,214            | 8%                      | 3,026                    | 53,305            | 35,015            | 18,290                   | 88,545            | 67,229            | 21,316                   |
| St Margarets                      | 62,566            | 13%   | 56,940            | 11%                     | 5,626                    | 14,078            | 27,296            | -13,218                  | 76,644            | 84,236            | -7,592                   |
| <b>Sub Total - Nursery Sector</b> | <b>187,996</b>    | <b>11%</b>  | <b>155,681</b>    | <b>9%</b>               | <b>32,315</b>            | <b>149,591</b>    | <b>104,700</b>    | <b>44,891</b>            | <b>337,587</b>    | <b>260,382</b>    | <b>77,205</b>            |
| Akiva                             | 18,590            | 2%  | 0                 |                         | 18,590                   | 0                 |                   |                          | 18,590            | 0                 | 18,590                   |
| All Saints' CE School (N20)       | 42,868            | 5%  | 74,675            | 11%                     | -31,807                  | 125               | 0                 | 125                      | 42,993            | 74,675            | -31,682                  |
| All Saints' CE School (NW2)       | 72,498            | 9%  | 65,724            | 9%                      | 6,774                    | 10,754            | 10,000            | 754                      | 83,252            | 75,724            | 7,528                    |
| Annunciation RC Infant School     | 61,576            | 8%  | 66,158            | 9%                      | -4,582                   | 45,817            | 30,346            | 15,471                   | 107,393           | 96,504            | 10,889                   |
| Annunciation RC Junior School     | 45,916            | 6%  | 59,720            | 9%                      | -13,804                  | 24,000            | 24,000            | 0                        | 69,916            | 83,720            | -13,804                  |
| Barnet Hill School                | 106,179           | 11%   | 106,841           | 12%                     | -662                     | 2,046             | 15,209            | -13,163                  | 108,225           | 122,050           | -13,825                  |
| Barnfield School                  | 168,662           | 10%   | 85,971            | 5%                      | 82,691                   | 48,894            | 18,839            | 30,055                   | 217,556           | 104,810           | 112,746                  |
| Beis Yaakov                       | 7,105             | 1%  | 15,608            | 1%                      | -8,503                   | 0                 | 0                 | 0                        | 7,105             | 15,608            | -8,503                   |
| Bell Lane School                  | 119,076           | 9%  | 90,827            | 7%                      | 28,249                   | 31,353            | -1                | 31,354                   | 150,429           | 90,826            | 59,603                   |
| Blessed Dominic RC School         | 32,012            | 4%  | 42,893            | 6%                      | -10,881                  | 0                 | 0                 | 0                        | 32,013            | 42,894            | -10,881                  |
| Broadfield Primary                | 86,134            | 4%  | 88,300            | 5%                      | -2,166                   | 20,366            | 13,433            | 6,933                    | 106,500           | 101,733           | 4,767                    |
| Brookland Infant School           | 59,927            | 5%  | 55,517            | 5%                      | 4,410                    | 13,123            | 12,597            | 526                      | 73,050            | 68,114            | 4,936                    |
| Brookland Junior School           | 73,697            | 7%  | 68,672            | 7%                      | 5,025                    | 13,021            | 18,590            | -5,569                   | 86,718            | 87,261            | -543                     |
| Brunswick Park School             | 88,077            | 10%   | 67,872            | 8%                      | 20,205                   | 195,030           | 173,299           | 21,731                   | 283,107           | 241,171           | 41,936                   |
| Chalgrove School                  | 46,986            | 6%  | 51,017            | 6%                      | -4,031                   | 6,443             | 13,935            | -7,492                   | 53,429            | 64,952            | -11,523                  |
| Childs Hill School                | 141,220           | 9%  | 152,945           | 11%                     | -11,725                  | 39,667            | 70,340            | -30,673                  | 180,887           | 223,285           | -42,398                  |
| Christ Church CE School           | 11,670            | 2%  | 15,237            | 2%                      | -3,567                   | 0                 | 0                 | 0                        | 11,670            | 15,237            | -3,567                   |
| Church Hill School                | 58,682            | 7%  | 74,384            | 9%                      | -15,702                  | 23,556            | 7,343             | 16,213                   | 82,238            | 81,727            | 511                      |
| Claremont Primary                 | 61,079            | 5%  | 75,305            |                         | -14,226                  | 10,533            | 13,568            | -3,035                   | 71,612            | 88,873            | -17,261                  |
| Colindale School                  | 161,058           | 9%  | 132,073           | 8%                      | 28,985                   | 323,561           | 250,292           | 73,269                   | 484,619           | 382,365           | 102,254                  |
| Coppetts Wood School              | 192,252           | 16%   | 228,100           | 21%                     | -35,848                  | 96,317            | 29,809            | 66,509                   | 288,569           | 257,908           | 30,661                   |
| Courtland School                  | 44,201            | 6%  | 42,906            | 6%                      | 1,295                    | 19,425            | 1,760             | 17,665                   | 63,626            | 44,666            | 18,960                   |
| Cromer Road School                | 80,801            | 6%  | 78,241            | 6%                      | 2,560                    | 25,542            | 26,640            | -1,098                   | 106,343           | 104,881           | 1,462                    |
| Danegrove School                  | 78,117            | 4%  | 35,690            | 2%                      | 42,428                   | 139               | 3,711             | -3,572                   | 78,256            | 39,401            | 38,855                   |
| Deansbrook Infant School          | 84,635            | 7%  | 101,744           | 8%                      | -17,109                  | 52,273            | 862               | 51,411                   | 136,908           | 102,606           | 34,302                   |
| Deansbrook Junior School          | 162,906           | 15%   | 111,764           | 11%                     | 51,142                   | -11,263           | 7,691             | -18,954                  | 151,643           | 119,455           | 32,188                   |
| Dollis Infant School              | 59,053            | 4%  | 103,204           | 8%                      | -44,151                  | 27,229            | 30,440            | -3,211                   | 86,282            | 133,643           | -47,361                  |
| Dollis Junior School              | 80,045            | 7%  | 26,778            | 3%                      | 53,267                   | 49,965            | 50,818            | -853                     | 130,010           | 77,595            | 52,415                   |
| Edgware Infant School             | 75,880            | 6%  | 77,948            | 7%                      | -2,068                   | 5,595             | 18,181            | -12,586                  | 81,475            | 96,129            | -14,654                  |
| Edgware Junior School             | 109,912           | 9%  | 74,332            | 7%                      | 35,581                   | 74,420            | 68,476            | 5,944                    | 184,332           | 142,808           | 41,524                   |
| Fairway School                    | 129,465           | 14%   | 78,185            | 10%                     | 51,280                   | 21,361            | 8,544             | 12,817                   | 150,827           | 86,731            | 64,096                   |
| Foulds School                     | 48,120            | 5%  | 27,138            | 3%                      | 20,982                   | 10,960            | 10,211            | 749                      | 59,081            | 37,351            | 21,730                   |
| Frith Manor School                | 88,072            | 4%  | 38,875            | 2%                      | 49,197                   | 13,557            | 23,367            | -9,810                   | 101,629           | 62,241            | 39,388                   |
| Garden Suburb Infant School       | 64,389            | 5%  | 63,841            | 6%                      | 548                      | 32,567            | 614               | 31,953                   | 96,956            | 64,455            | 32,501                   |
| Garden Suburb Junior School       | 63,085            | 7%  | 61,656            | 7%                      | 1,429                    | 552               | 83                | 469                      | 63,637            | 61,739            | 1,898                    |
| Goldbeaters School                | 7,493             | 0%  | -50,206           | -3%                     | 57,699                   | -3,374            | 161,603           | -164,977                 | 4,120             | 111,398           | -107,278                 |
| Grasvenor Avenue Infant School    | 37,525            | 13%   | 42,138            | 14%                     | -4,613                   | 31,567            | 13,615            | 17,952                   | 69,093            | 55,754            | 13,339                   |
| Hasmonean Primary School          | -823              | 0%  | -734              | 0%                      | -89                      | 0                 | 0                 | 0                        | -823              | -734              | -89                      |
| Hollickwood School                | 66,135            | 8%  | 26,608            | 3%                      | 39,527                   | 9,512             | -3,210            | 12,722                   | 75,647            | 23,397            | 52,250                   |
| Holly Park School                 | 2,704             | 0%  | -30,718           | -2%                     | 33,422                   | 3,726             | 4,313             | -587                     | 6,431             | -26,404           | 32,835                   |
| Holy Trinity CE School            | 29,916            | 4%  | 11,862            | 2%                      | 18,054                   | 0                 | 0                 | 0                        | 29,916            | 11,862            | 18,054                   |
| Hyde School                       | 188,079           | 12%   | 103,389           | 7%                      | 84,690                   | 191,342           | 64,136            | 127,206                  | 379,421           | 167,525           | 211,896                  |
| Independent Jewish Day School     | -4,121            | -1%   | 7,814             | 1%                      | -11,935                  | 0                 | 0                 | 0                        | -4,121            | 7,814             | -11,935                  |
| Livingstone School                | 91,276            | 6%  | 106,786           | 8%                      | -15,510                  | 27,920            | 50,112            | -22,192                  | 119,196           | 156,898           | -37,702                  |
| Manorside School                  | 71,070            | 8%  | 56,415            | 6%                      | 14,655                   | 24,699            | 1,148             | 23,551                   | 95,769            | 57,563            | 38,206                   |
| Martin Infant School              | 0                 | 0%  | 47,868            | 0%                      | -47,868                  | 0                 | 15,225            | -15,225                  | 0                 | 63,095            | -63,095                  |
| Martin Junior School              | 0                 | 0%  | 86,596            | 0%                      | -86,596                  | 0                 | 15,829            | -15,829                  | 0                 | 102,425           | -102,425                 |
| Martin Primary                    | 64,650            | 4%  | 0                 | 0%                      | 64,650                   | 59,310            | 0                 | 59,310                   | 123,960           | 0                 | 123,960                  |
| Mathilda Marks Kennedy School     | 10,671            | 1%  | 29,997            | 4%                      | -19,326                  | 0                 | 0                 | 0                        | 10,671            | 29,997            | -19,326                  |
| Menorah Foundation School         | 25,361            | 2%  | 40,118            | 3%                      | -14,757                  | 1                 | 1                 | 0                        | 25,362            | 40,119            | -14,757                  |
| Menorah Primary School            | 38,059            | 5%  | 88,696            | 11%                     | -50,637                  | 0                 | 0                 | 0                        | 38,059            | 88,696            | -50,637                  |
| Monken Hadley CE School           | 33,302            | 7%  | 35,661            | 8%                      | -2,359                   | 0                 | 0                 | 0                        | 33,302            | 35,661            | -2,359                   |
| Monkfrith School                  | 62,181            | 8%  | 87,013            | 12%                     | -24,832                  | 69,507            | 6,971             | 62,536                   | 131,688           | 93,984            | 37,704                   |
| Moss Hall Infant School           | 22,841            | 2%  | 8,836             | 1%                      | 14,005                   | 31,953            | 1,655             | 30,298                   | 54,794            | 10,491            | 44,303                   |
| Moss Hall Junior School           | 3,015             | 0%  | 30,846            | 3%                      | -27,831                  | 51,765            | 39,055            | 12,710                   | 54,780            | 69,901            | -15,121                  |
| Northside School                  | 86,477            | 9%  | 91,535            | 11%                     | -5,058                   | 43,663            | 54,706            | -11,043                  | 130,140           | 146,241           | -16,101                  |
| Orion School                      | 90,919            | 5%  | 109,997           | 7%                      | -19,078                  | 63,398            | 27,000            | 36,398                   | 154,317           | 136,997           | 17,320                   |
| Osidge School                     | 71,100            | 5%  | 60,718            | 5%                      | 10,382                   | 16,830            | 1,243             | 15,587                   | 87,930            | 61,962            | 25,968                   |
| Our Lady of Lourdes RC School     | -65,520           | -8%   | 18,206            | 2%                      | -83,726                  | 0                 | 0                 | 0                        | -65,520           | 18,206            | -83,726                  |
| Pardes House School               | -46,646           | -8%   | -66,252           | -11%                    | 19,606                   | 0                 | 0                 | 0                        | -46,646           | -66,252           | 19,606                   |
| Parkfield School                  | 20,901            | 2%  | 43,767            | 4%                      | -22,866                  | 119,309           | 91,949            | 27,361                   | 140,210           | 135,716           | 4,495                    |
| Queenswell Infant School          | 33,589            | 3%  | 26,066            | 2%                      | 7,523                    | 48,097            | 78,035            | -29,938                  | 81,686            | 104,101           | -22,415                  |
| Queenswell Junior School          | 76,261            | 6%  | 101,144           | 9%                      | -24,883                  | 28,862            | 36,374            | -7,512                   | 105,123           | 137,518           | -32,395                  |
| Rosh Pinah School                 | 74,755            | 5%  | 45,854            | 3%                      | 28,901                   | 0                 | 0                 | 0                        | 74,755            | 45,854            | 28,901                   |
| Sacred Heart RC School            | 52,894            | 4%  | 61,825            | 5%                      | -8,931                   | 322               | 0                 | 322                      | 53,216            | 61,824            | -8,608                   |
| St. Agnes' RC School              | 28,816            | 3%  | 35,382            | 3%                      | -6,566                   | 0                 | -1                | 1                        | 28,816            | 35,382            | -6,566                   |
| St. Andrew's CE School            | 2,900             | 0%  | 17,691            | 3%                      | -14,791                  | 0                 | 0                 | 0                        | 2,900             | 17,691            | -14,791                  |
| St. Catherine's RC School         | 14,694            | 1%  | 36,332            | 3%                      | -21,638                  | 0                 | 0                 | 0                        | 14,694            | 36,332            | -21,638                  |
| St. John's CE School (N11)        | 40,478            | 5%  | 31,577            | 4%                      | 8,901                    | 0                 | 0                 | 0                        | 40,478            | 31,577            | 8,901                    |
| St. John's CE School (N20)        | 71,308            | 9%  | 45,386            | 6%                      | 25,922                   | 0                 | 34,998            | -34,998                  | 71,308            | 80,384            | -9,076                   |
| St. Joseph's RC Infant School     | 11,498            | 1%  | 15,247            | 2%                      | -3,749                   | 0                 | 0                 | 0                        | 11,498            | 15,247            | -3,749                   |
| St. Joseph's RC Junior School     | 32,248            | 4%  | 24,430            | 3%                      | 7,818                    | 0                 | 0                 | 0                        | 32,248            | 24,430            | 7,818                    |

## Final Individual School Outturn Balances 2007-08

| School                              | Revenue           |   |                   |                         |                          | Capital           |                   |                          | Total Balance     |                   |                          |
|-------------------------------------|-------------------|---|-------------------|-------------------------|--------------------------|-------------------|-------------------|--------------------------|-------------------|-------------------|--------------------------|
|                                     | As at<br>31.03.08 | Balance as %<br>Original<br>Budget Share<br>08/09 | As at<br>31.03.07 | % of<br>Budget<br>Share | Increase /<br>(decrease) | As at<br>31.03.08 | As at<br>31.03.07 | Increase /<br>(decrease) | As at<br>31.03.08 | As at<br>31.03.07 | Increase /<br>(decrease) |
| St. Mary's & St. Johns Primary      | 62,042            | 4%  | 68,835            | 5%                      | -6,793                   | 0                 | 0                 | 0                        | 62,042            | 68,835            | -6,793                   |
| St. Mary's CE School (EN4)          | 60,606            | 4%  | 56,536            | 4%                      | 4,070                    | 0                 | 0                 | 0                        | 60,606            | 56,536            | 4,070                    |
| St. Mary's CE School (N3)           | -25,544           | -3%   | -3,904            | -1%                     | -21,640                  | 0                 | 0                 | 0                        | -25,544           | -3,904            | -21,640                  |
| St. Paul's CE School (N11)          | 64,512            | 8%  | 58,273            | 8%                      | 6,239                    | 3,337             | 37,423            | -34,086                  | 67,849            | 95,697            | -27,848                  |
| St. Paul's CE School (NW7)          | 56,886            | 8%  | 44,227            | 7%                      | 12,659                   | 0                 | 10,000            | -10,000                  | 56,886            | 54,227            | 2,659                    |
| St. Theresa's RC School             | 12,656            | 2%  | 17,330            | 3%                      | -4,674                   | 0                 | 0                 | 0                        | 12,656            | 17,330            | -4,674                   |
| St. Vincent's RC School             | 1,458             | 0%  | 3,800             | 0%                      | -2,342                   | 0                 | 0                 | 0                        | 1,458             | 3,800             | -2,342                   |
| Summerside School                   | 92,975            | 6%  | 28,132            | 2%                      | 64,843                   | 36,125            | 8,281             | 27,844                   | 129,100           | 36,413            | 92,687                   |
| Sunnyfields School                  | 47,025            | 5%  | 40,890            | 5%                      | 6,135                    | 36,737            | 8,062             | 28,675                   | 83,762            | 48,952            | 34,810                   |
| Trent CE School                     | 17,297            | 3%  | 16,652            | 3%                      | 645                      | 0                 | 0                 | 0                        | 17,297            | 16,652            | 645                      |
| Tudor School                        | -1,876            | 0%  | 42,292            | 4%                      | -44,168                  | 263               | -4,120            | 4,383                    | -1,613            | 38,172            | -39,785                  |
| Underhill Infant School             | 51,381            | 5%  | 74,244            | 7%                      | -22,863                  | 92,158            | 47,763            | 44,395                   | 143,539           | 122,007           | 21,532                   |
| Underhill Junior School             | 106,970           | 16%   | 62,562            | 11%                     | 44,408                   | 15,640            | 41,122            | -25,482                  | 122,611           | 103,685           | 18,926                   |
| Wessex Gardens School               | 44,166            | 3%  | 18,501            | 1%                      | 25,665                   | 31,591            | 8,607             | 22,984                   | 75,758            | 27,109            | 48,649                   |
| Whitings Hill School                | 74,359            | 7%  | 18,133            | 2%                      | 56,226                   | 3,196             | 11,547            | -8,351                   | 77,555            | 29,680            | 47,875                   |
| Woodcroft Primary                   | 126,335           | 8%  | 161,161           | 11%                     | -34,826                  | 69,289            | 50,832            | 18,457                   | 195,624           | 211,993           | -16,369                  |
| Woodridge School                    | 34,726            | 5%  | 23,465            | 3%                      | 11,261                   | 70,326            | 34,847            | 35,479                   | 105,053           | 58,312            | 46,741                   |
| <b>Sub Total - Primary Sector</b>   | <b>4,995,925</b>  | <b>5%</b>   | <b>4,699,161</b>  | <b>5%</b>               | <b>296,764</b>           | <b>2,403,999</b>  | <b>1,902,116</b>  | <b>501,883</b>           | <b>7,399,924</b>  | <b>6,601,277</b>  | <b>798,646</b>           |
| Ashmole School                      | 57,030            | 1%  | 42,822            | 1%                      | 14,208                   | 664               | 9,998             | -9,334                   | 57,694            | 52,820            | 4,874                    |
| Bishop Douglass RC High             | 32,484            | 1%  | -70,930           | -2%                     | 103,414                  | 34,999            | 26,800            | 8,199                    | 67,483            | -44,130           | 111,613                  |
| Christ's College                    | 270,592           | 6%  | 185,830           | 4%                      | 84,762                   | 4,723             | 47,045            | -42,322                  | 275,315           | 232,875           | 42,440                   |
| Compton School                      | 45,608            | 1%  | 35,884            | 1%                      | 9,724                    | 0                 | 6,771             | -6,771                   | 45,608            | 42,655            | 2,953                    |
| Copthall School                     | 385,229           | 7%  | 353,572           | 7%                      | 31,657                   | 238,968           | 75,147            | 163,821                  | 624,197           | 428,719           | 195,478                  |
| East Barnet School                  | 262,604           | 5%  | 139,301           | 2%                      | 123,303                  | 94,936            | 29,184            | 65,752                   | 357,540           | 168,485           | 189,055                  |
| Finchley Catholic High School       | 202,437           | 4%  | 155,289           | 3%                      | 47,148                   | 459               | 480,000           | -479,541                 | 202,896           | 635,289           | -432,393                 |
| Friern Barnet School                | 5,662             | 0%  | -167,247          | -5%                     | 172,909                  | 55,328            | 187,596           | -132,268                 | 60,990            | 20,349            | 40,641                   |
| Hasmonean High School               | -154,202          | -3%   | -16,449           | 0%                      | -137,753                 | 0                 | 0                 | 0                        | -154,202          | -16,449           | -137,753                 |
| Hendon School                       | 145,905           | 2%  | -70,960           | -1%                     | 216,865                  | 3,589             | -5,983            | 9,572                    | 149,494           | -76,943           | 226,437                  |
| Henrietta Barnett School            | 91,427            | 3%  | 117,482           | 4%                      | -26,055                  | 15,526            | 50,521            | -34,995                  | 106,953           | 168,003           | -61,050                  |
| Mill Hill High School               | 278,251           | 3%  | 174,047           | 2%                      | 104,204                  | 121,738           | 386,970           | -265,232                 | 399,989           | 561,017           | -161,028                 |
| Queen Elizabeth's Girls' School     | 525,576           | 10%   | 574,983           | 12%                     | -49,407                  | 370,428           | 71,348            | 299,080                  | 896,004           | 646,331           | 249,673                  |
| Queen Elizabeth's School, Barne     | 72,588            | 1%  | 11,116            | 0%                      | 61,472                   | -22,832           | -1                | -22,831                  | 49,756            | 11,115            | 38,641                   |
| Ravenscroft School                  | 227,369           | 5%  | 181,100           | 4%                      | 46,269                   | 347               | 28,333            | -27,986                  | 227,716           | 209,434           | 18,282                   |
| St James' Catholic High School      | 5,667             | 0%  | 3,903             | 0%                      | 1,764                    | 0                 | 0                 | 0                        | 5,667             | 3,903             | 1,764                    |
| St Mary's CE High                   | 281,397           | 7%  | 241,128           | 6%                      | 40,269                   | 100,000           | 61,500            | 38,500                   | 381,397           | 302,628           | 78,769                   |
| St. Michael's Catholic Gram'r Sch   | 55,559            | 2%  | 142,383           | 4%                      | -86,824                  | 0                 | 47,193            | -47,193                  | 55,559            | 189,575           | -134,016                 |
| Whitefield School                   | 255,885           | 6%  | 172,390           | 4%                      | 83,495                   | 13,832            | 13,252            | 580                      | 269,717           | 185,643           | 84,074                   |
| <b>Sub Total - Secondary Sector</b> | <b>3,047,068</b>  | <b>3%</b>   | <b>2,205,643</b>  | <b>2%</b>               | <b>841,425</b>           | <b>1,032,705</b>  | <b>1,515,674</b>  | <b>-482,969</b>          | <b>4,079,773</b>  | <b>3,721,317</b>  | <b>358,456</b>           |
| Mapledown School                    | 56,935            | 4%  | 95,057            | 7%                      | -38,122                  | 4,828             | -1,904            | 6,732                    | 61,763            | 93,153            | -31,390                  |
| Northway School                     | 16,606            | 1%  | 20,854            | 2%                      | -4,248                   | 7,444             | 4,025             | 3,419                    | 24,050            | 24,879            | -829                     |
| Oak Lodge School                    | 144,581           | 9%  | 138,723           | 9%                      | 5,858                    | 80,574            | 84,267            | -3,693                   | 225,155           | 222,990           | 2,165                    |
| Oakleigh School                     | 36,450            | 2%  | 57,321            | 3%                      | -20,871                  | 5,772             | 2,751             | 3,021                    | 42,222            | 60,072            | -17,850                  |
| <b>Sub Total - Special Sector</b>   | <b>254,572</b>    | <b>4%</b>   | <b>311,954</b>    | <b>5%</b>               | <b>-57,382</b>           | <b>98,618</b>     | <b>89,140</b>     | <b>9,478</b>             | <b>353,190</b>    | <b>401,094</b>    | <b>-47,904</b>           |